

UNIVERSITY of PRINCE EDWARD ISLAND

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Growing Our University during Challenging Times

November 22, 2012

Budget Development Schedule

NOVEMBER 9 – Call for budget submissions

NOVEMBER 13 – Senior Management Group (SMG) reviewed budget process

NOVEMBER 13 TO DECEMBER 7 – Budget development and consultation with respective Vice-President or President

DECEMBER 10 – Final submissions of budget documentation by Deans and Directors to respective Vice-President or President

JANUARY – Budget consultations with, and presentations to, Budget Committee

MID-MARCH – Development of draft budget by Budget Committee

END-MARCH – Consultation with SMG

MID-APRIL – Presentation of budget to Board of Governors Finance and Audit Committee

EARLY MAY – Presentation of 2013–14 budget to Board of Governors for approval



Highlights of our Accomplishments

2011/12

- Mandatory Retirement Issue
- Labour Relations Stability
 - FA1 and FA2 contracts
 - Financials on other contracts
- *Future Directions Visioning Document and Dare to Dream*
- Programs
- International Initiatives
- Student Support and Experience – Alignment in Student Affairs
- Reputational: *Maclean's* Rankings
- External Relations and Advancement
- Teaching and Research Awards and Grants
- Presidential Recognition Awards of Merit for Faculty and Staff



Challenges

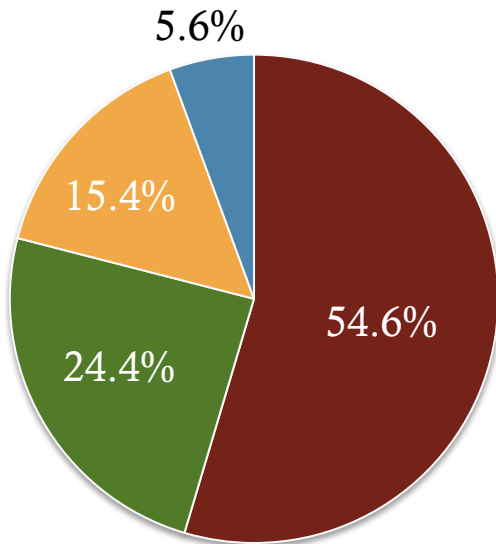
- Provincial Operating Grant, Interprovincial Funding for AVC
 - Recruitment and Retention (Demographic situation in the region)
 - Ancillary Operations
-
- Pension Plan
 - Enterprise Resource Project (ERP)
 - Deferred Maintenance



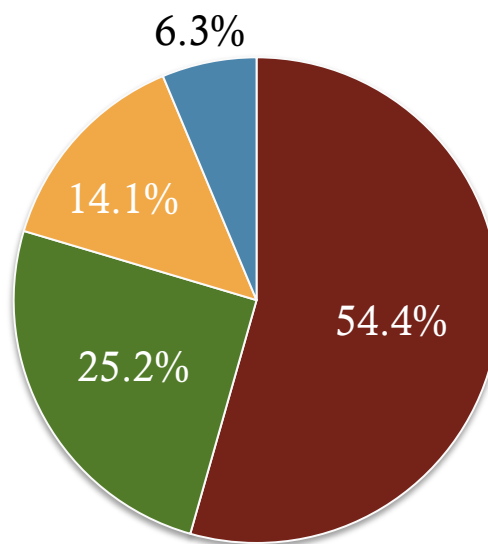
Budgeted Operating Revenues (%)

(does not include research, endowments, capital grants)

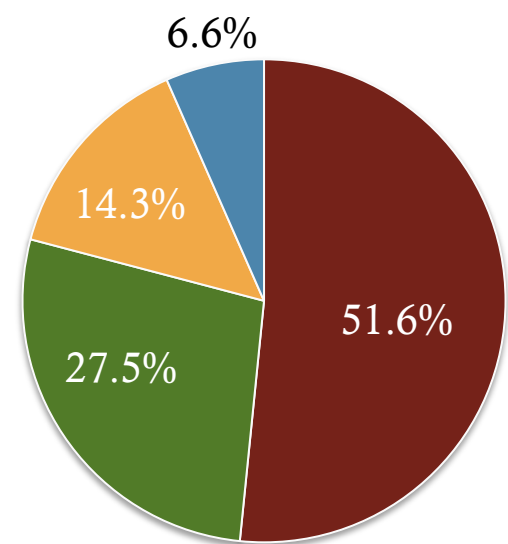
2010/11 (\$95.4 M)



2011/12 (\$99.2 M)



2012/13 (\$101.9 M)

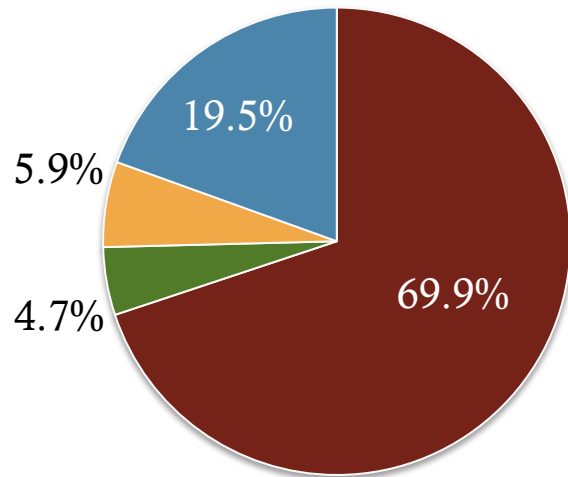


■ Operating Grant ■ Tuition & Fees ■ Ancillary, Sales & Service ■ Other

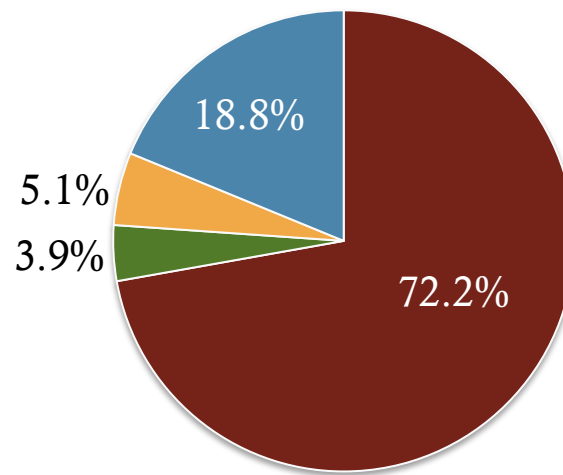


Budgeted Operating Expenditures (%)

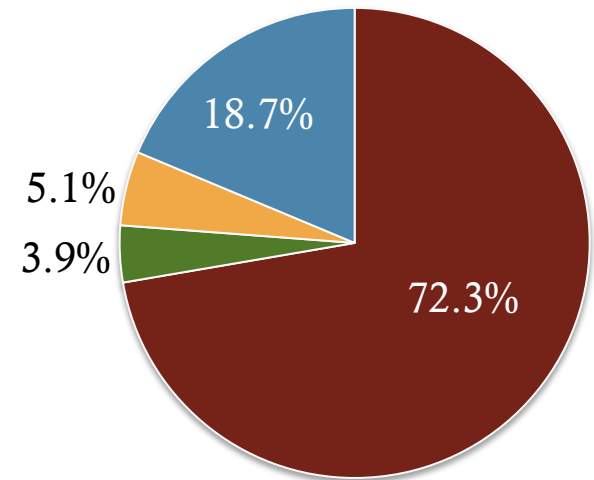
2010/11 (\$95.4 M)



2011/12 (\$99.2 M)



2012/13 (\$101.9 M)



■ Salaries & Benefits

■ Capital Expenditures

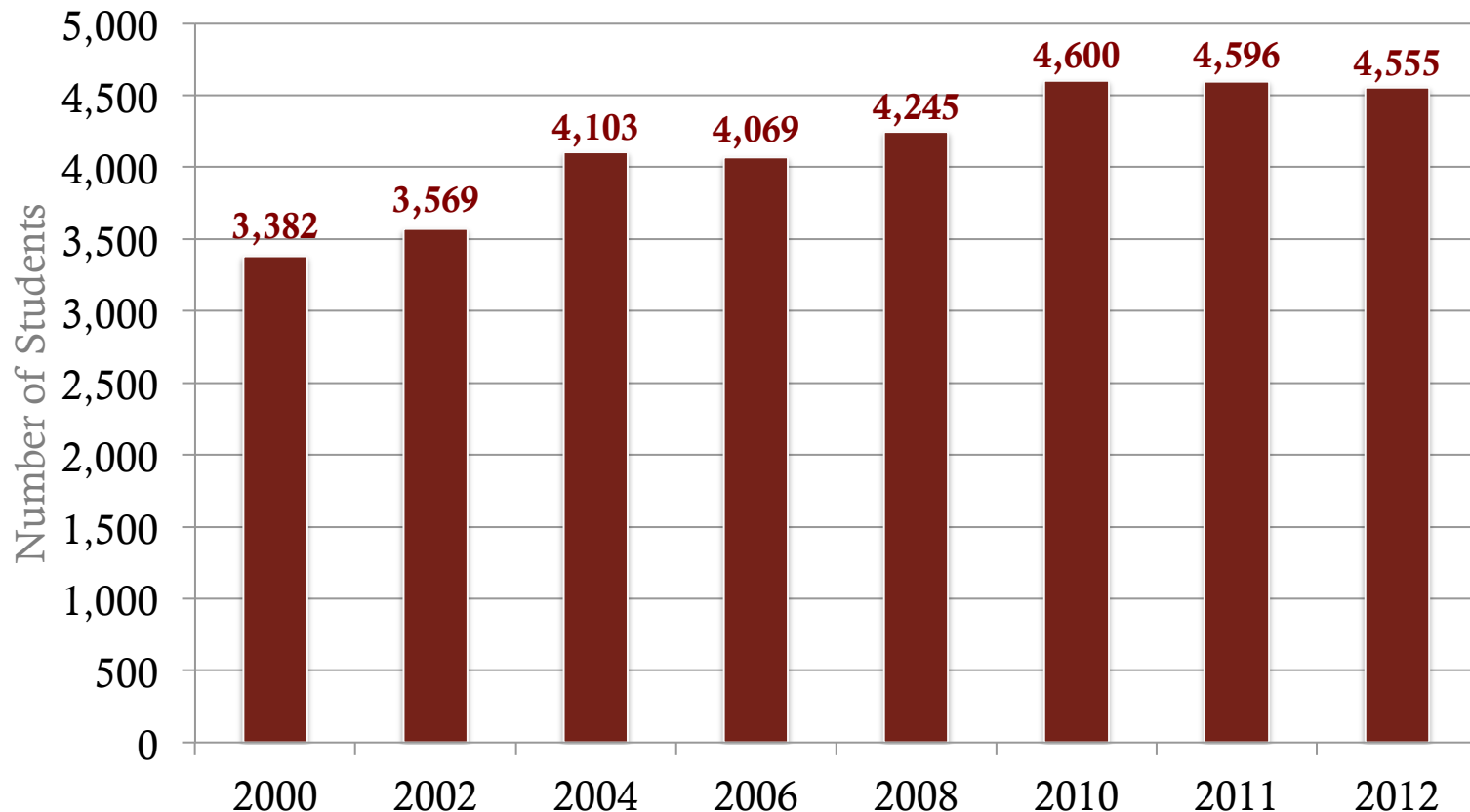
■ Utilities

■ Other



UPEI Total Enrolment

Association of Atlantic Universities, October 1, 2012



Revised March 2014

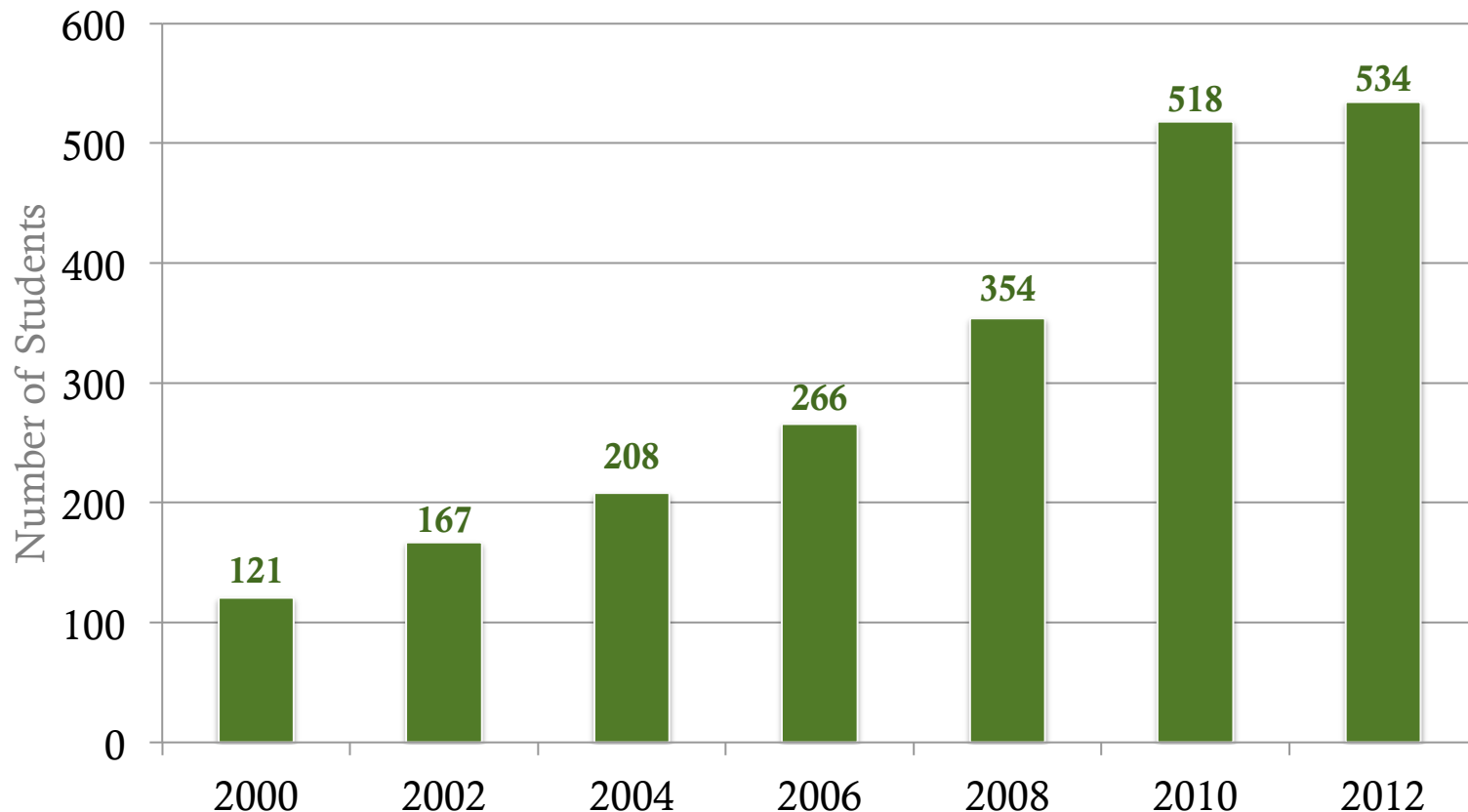


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International Student Enrolment

Association of Atlantic Universities, October 1, 2012



Revised March 2014

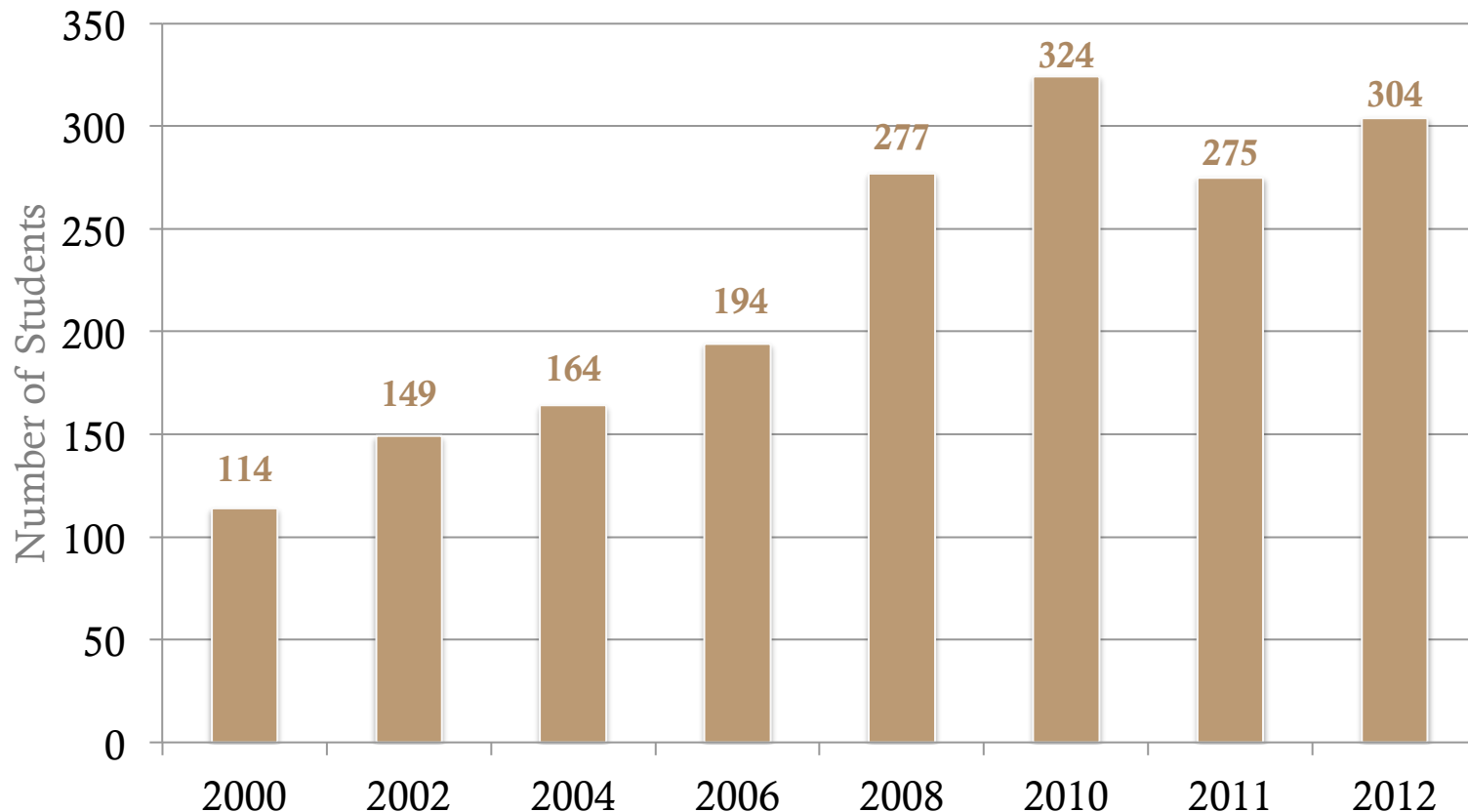


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Graduate Student Enrolment

Association of Atlantic Universities, October 1, 2012



Revised March 2014

Graduate programs are available in every faculty



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2012–13 Enrolments (% change from 2011/12)

Association of Atlantic Universities Preliminary Survey of Enrolments, Oct. 15, 2012

Full-time Students	UPEI	Atlantic Universities
Undergraduate	0.1	0.4
Graduate	15.1	4.3
Total Full-time	1.1	0.8
Part-time Students	UPEI	Atlantic Universities
Undergraduate	-11.3	-2.3
Graduate	-39.1	6.3
Total Part-time	-12.3	0.6
Full-time plus Part-time Students	UPEI	Atlantic Universities
Undergraduate	-1.6	0.1
Graduate	10.5	5.0
Total	-0.9	0.8



Regional Demographic Challenge

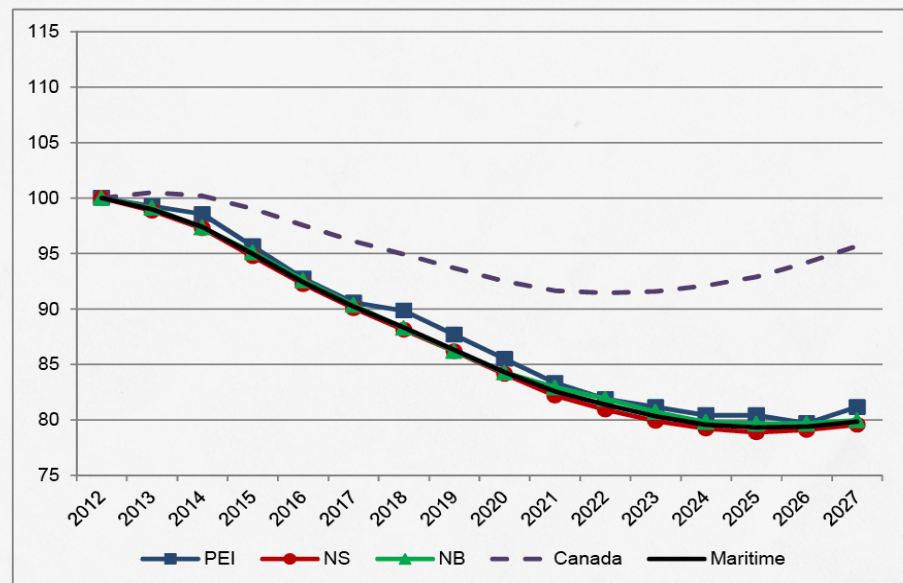
Projected Population Aged 18-24

NS, NB, PEI, Canada: 2012–2025 (MPHEC)

Between 2012 and 2025, the 18-24 age group is projected to shrink by:

- 21.1% in Nova Scotia
- 20.3% in New Brunswick
- 19.6% in Prince Edward Island
- This would mean 34,900 fewer people in the typical university age range in the Maritimes in 2025.

Projected population aged 18-24. Index: 2012=100



PEI High School Graduates Who Choose UPEI

Year	Total Grads	Grads Attending UPEI	%
2008/09	1768	488	27.6%
2009/10	1778	467	26.3%
2010/11	1750	486	27.8%
2011/12	1732	466	26.9%
2012/13	1655	457	27.6%



Student Origin

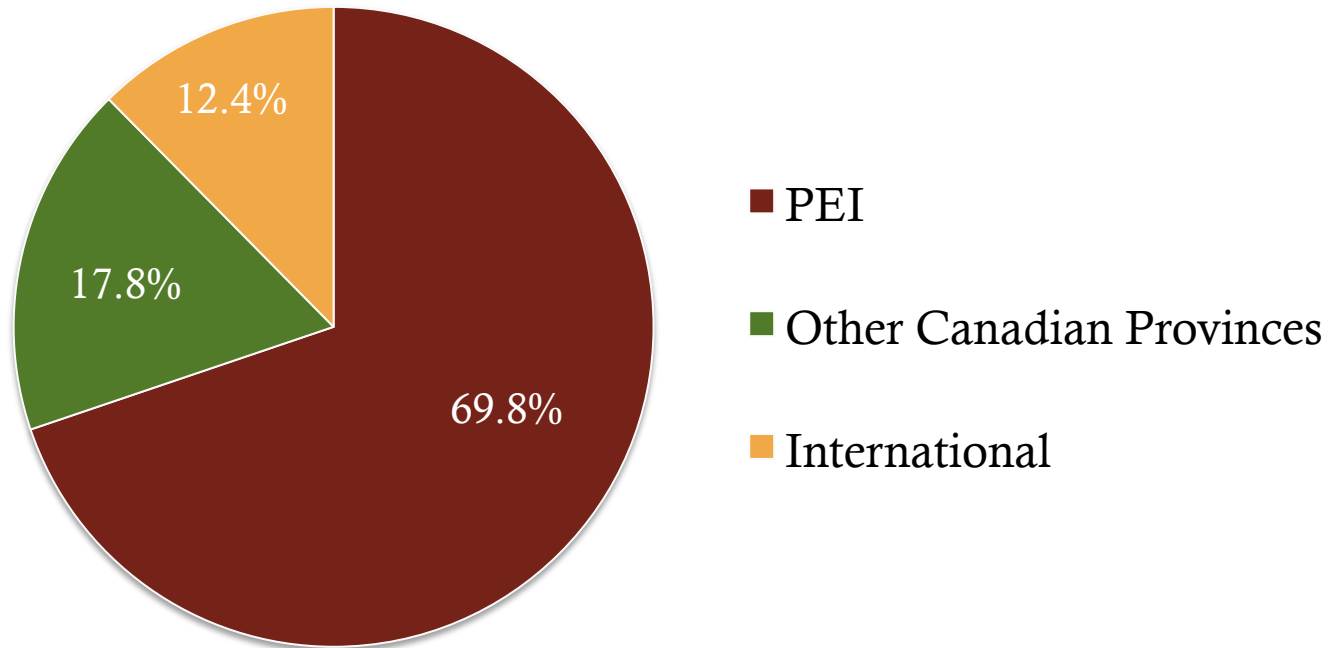
Total Students

Students	2007	2008	2009	2010	2011	2012*
Other Canadian Provinces	713	777	783	790	773	797
International	284	360	459	521	536	555
PEI	2964	3063	3107	3211	3258	3125
Total	3961	4200	4349	4522	4567	4477
Other Canadian Provinces	18.0%	18.5%	18.0%	17.5%	16.9%	17.8%
International	7.2%	8.6%	10.6%	11.5%	11.7%	12.4%
PEI	74.8%	72.9%	71.4%	71.0%	71.3%	69.8%

* Preliminary, as of November 19, 2012



2012 Student Origin (%)



Retention Challenge

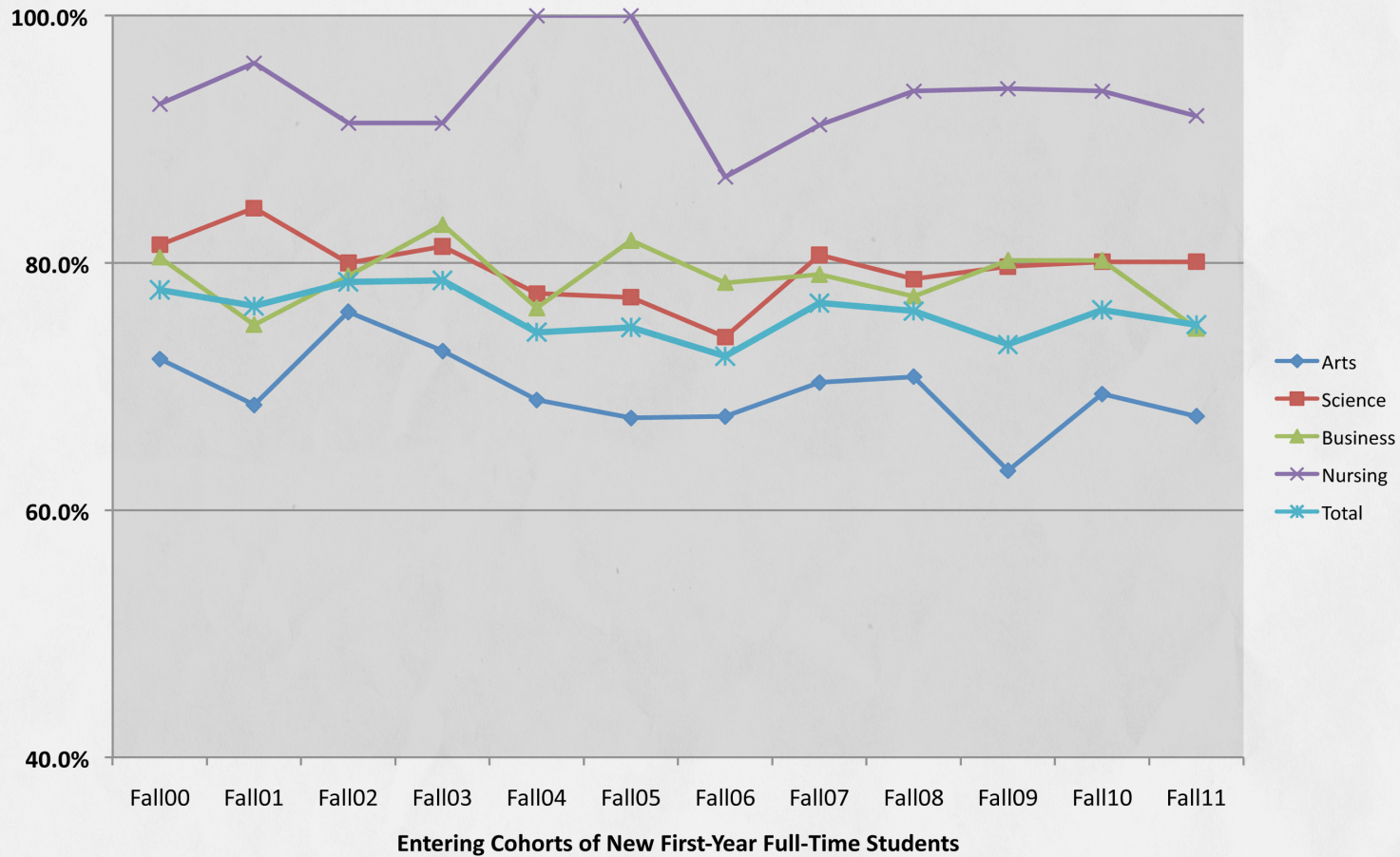
First-year to Second-year (Fall to Fall)

Retention Rate by Faculty

Faculty	2001	2003	2005	2007	2009	2011
Arts	68.5%	72.9%	67.4%	70.3%	63.2%	67.6%
Science	84.4%	81.3%	77.2%	80.6%	79.7%	80.1%
Business	75.0%	83.1%	81.8%	79.1%	80.2%	74.7%
Nursing	96.2%	91.3%	100.0%	91.2%	94.1%	91.9%
Total	76.5%	78.6%	74.8%	76.8%	73.4%	75.0%

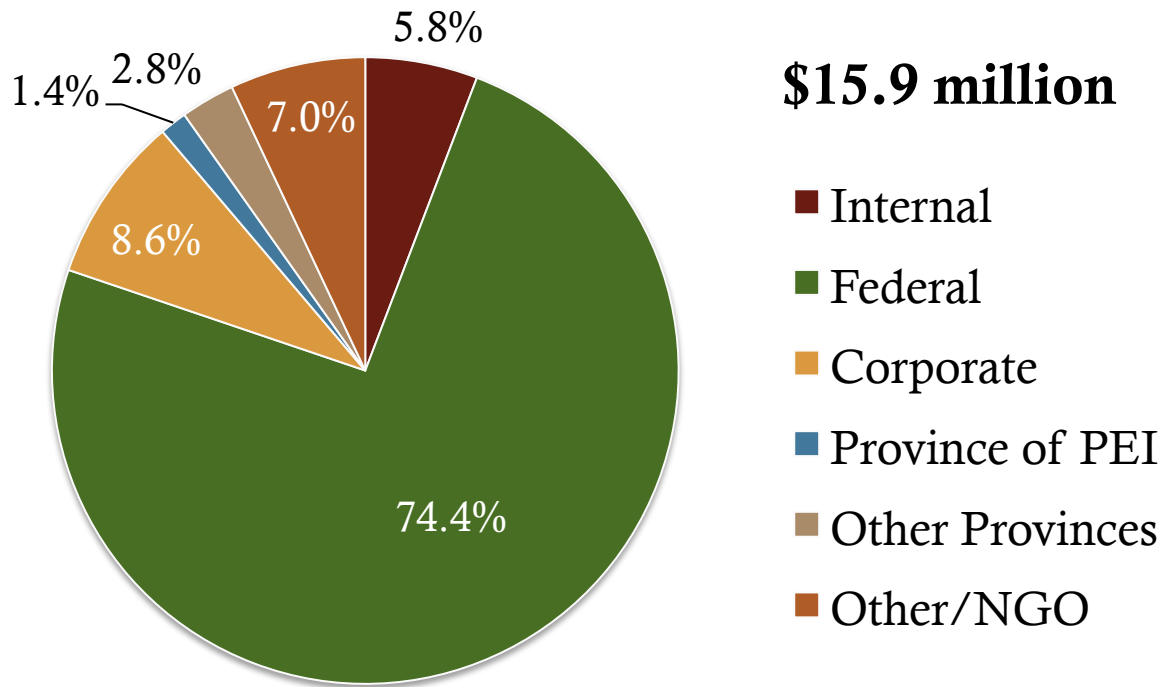


First-year to Second-year (Fall to Fall) Retention Rate



External Research Funding Sources

2011–2012 (as of September 30, 2012)



University Priorities

A TRANSPARENT AND SUSTAINABLE BUDGET PROCESS WILL SUPPORT THE FOLLOWING PRIORITIES:

- Strategic Action Plan (building on historic strengths in teaching/ programs, research, service)
- Strategic Enrolment Plan (recruitment, retention)
- Effective Capacity Building (human, financial, technological, social, physical)
- Fundraising and “Friend-raising”
- Risk Management Planning





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